UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d)

of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): August 8, 2023

CECO ENVIRONMENTAL CORP.

(Exact Name of registrant as specified in its charter)

Delaware (State or other jurisdiction of incorporation) 000-7099 (Commission File Number) 13-2566064 (IRS Employer Identification No.)

14651 North Dallas Parkway Suite 500 Dallas, TX (Address of principal executive offices)

75254 (Zip Code)

Registrant's telephone number, including area code: (214) 357-6181

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

□ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

□ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

D Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

Derecommencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol	Name of each exchange on which registered
Common Stock, par value \$0.01 per share	CECO	The NASDAQ Stock Market LLC

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§ 230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§ 240.12b-2 of this chapter).

Emerging growth company \Box

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Item 2.02. Results of Operations and Financial Condition.

On August 8, 2023, CECO Environmental Corp. (the "Company") issued a press release announcing its financial results for the second quarter ended June 30, 2023. A copy of the press release is furnished as Exhibit 99.1 to this report and is incorporated herein by reference.

The information in this Item 2.02, including the exhibit, shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such filing.

Item 9.01. Financial Statements and Exhibits.

(d)	Exhibits	
Exhibit Num	ıber	Exhibit Title
99.1		Press Release, CECO Environmental Reports Second Quarter 2023 Results
104		Cover Page Interactive Data File (embedded within the Inline XBRL document).

Signatures

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: August 8, 2023

CECO Environmental Corp.

By: /s/ Paul M. Gohr

Paul M. Gohr Chief Accounting Officer



CECO ENVIRONMENTAL REPORTS SECOND QUARTER 2023 RESULTS

Record Orders, Revenue, Backlog, Gross Profit and Adjusted EBITDA Company Raises Full Year 2023 Outlook

DALLAS (August 8, 2023) -- **CECO Environmental Corp. (Nasdaq: CECO) ("CECO")**, a leading environmentally focused, diversified industrial company whose solutions protect people, the environment, and industrial equipment, today reported its financial results for the second quarter of 2023.

Highlights for the Quarter⁽¹⁾

- Orders of \$162.9 million, up 44 percent; Record backlog of \$391.0 million, up 35 percent
- Revenue of \$129.2 million, up 23 percent; Net income of \$3.7 million, compared to \$4.4 million; Non-GAAP net income of \$5.2 million, compared to \$6.4 million
- GAAP EPS (diluted) of \$0.11, compared to \$0.13; Non-GAAP EPS (diluted) of \$0.15, compared to \$0.18
- Gross profit of \$39.8 million, up 26 percent to 30.8 percent, up 70 bps
- Adjusted EBITDA of \$13.7 million, up 29 percent
- Book-to-bill ratio of 1.26

⁽¹⁾ All comparisons are versus the comparable prior year period, unless otherwise stated. Reconciliations of GAAP (reported) to non-GAAP measures are in the attached financial tables

"Our second quarter results continue to demonstrate the sustainable growth programs and market leadership positions we have been steadily building over the past few years, and bolsters our position as we enter the back half of the year. I am pleased that we set new records across a broad set of core financial metrics, which were driven by great execution from our entire team. Although there is still work to be done, it is especially rewarding to have generated record backlog on top of delivering the highest quarterly revenue in company history while adding a book-to-bill ratio of greater than 1.25 for the third consecutive quarter," said CECO Chief Executive Officer, Todd Gleason.

Second quarter operating income was \$8.6 million, up \$2.9 million when compared to \$5.7 million in the second quarter of 2022. On an adjusted basis, non-GAAP operating income was \$11.4 million, up \$2.7 million when compared to \$8.7 million in the second quarter of 2022. Net income was \$3.7 million in the quarter, down \$0.7 million compared to \$4.4 million in the second quarter of 2022. Non-GAAP net income was \$5.2 million, down \$1.2 million compared to \$6.4 million in the second quarter of 2022. Adjusted EBITDA of \$13.7 million was up \$3.1 million compared to \$10.6 million in the second quarter of 2022. Free cash flow in the quarter was \$10.0 million, down \$9.1 million compared to \$19.1 million in the second quarter of 2022.

"The 23 percent revenue growth in the quarter was comprised of 16 points of organic growth and seven points from acquisitions. Additionally, we continue to steadily improve our gross profit dollars and gross margins which are up 150 basis points in the first half of 2023 when compared to the same period a year ago. Over the past few years, we have been investing in strategic growth programs and operational excellence resources to generate sustainable and higher performing financial results. We are just starting to see these strategic shifts positively impact our financials as we believe we are in the early stages of creating more sustained top-line and bottom-line growth and margin expansion," added Gleason.

Company Raises Full Year 2023 Outlook

The Company increased its expected full year 2023 guidance to reflect revenues forecasted to be between \$500 and \$525 million, up at least 21 percent, at the mid-point, year over year. The Company also updated its expected full year 2023 adjusted EBITDA forecasted to be between \$50 and \$55 million, up approximately 25 percent, at the mid-point, year over year. The updated expected full year revenue and adjusted EBITDA guidance compares to the previous outlook, provided in May, of revenues to exceed \$485 million and adjusted EBITDA to exceed \$50 million.

"We are pleased to increase our full year guidance, which reflects continued confidence in the high performance and advantageous diversity of the CECO portfolio. Our record backlog and strong sales pipeline provide strong visibility in support of sustainable future growth. Additionally, the acquisitions we have completed over the past year and a half are all performing at or above the high-growth financials associated with each transaction," stated Gleason. "As I discussed last quarter and reiterate today, we expect 2023 to be

another building block in our steady transformational journey to further advance our leadership in our Industrial Air, Industrial Water and Energy Transition markets which we expect to provide long-term value for our shareholders."

EARNINGS CONFERENCE CALL

A conference call is scheduled for today at 8:30 a.m. ET to discuss the second quarter 2023 financial results. Please visit the Investor Relations portion of the website (https://investors.cecoenviro.com) to listen to the call via webcast. The conference call may also be accessed by dialing 888-346-4547 (Toll-Free) within the U.S., or +1-412-317-5251 (Toll-Required) outside the U.S.

A replay of the conference call will be available on the Company's website for a period of one year. The replay may also be accessed by dialing 877-344-7529 (Toll-Free) within the U.S., or +1-412-317-0088 (Toll-Required) outside the U.S. and entering access code 7832794.

ABOUT CECO ENVIRONMENTAL

CECO Environmental is a leading environmentally focused, diversified industrial company, serving the broad landscape of industrial air, industrial water and energy transition markets globally by providing innovative solutions and application expertise. CECO helps companies grow their business with safe, clean, and more efficient solutions that help protect people, the environment and industrial equipment. CECO solutions improve air and water quality, optimize emissions management, and increase energy efficiency for highly-engineered applications in power generation, midstream and downstream hydrocarbon processing and transport, electric vehicle production, polysilicon fabrication, semiconductor and electronics, battery production and recycling, specialty metals and steel production, beverage can, and water/wastewater treatment and a wide range of other industrial end markets. CECO is listed on Nasdaq under the ticker symbol "CECO." Incorporated in 1966, CECO's global headquarters is in Dallas, Texas. For more information, please visit www.cecoenviro.com.

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CECO ENVIRONMENTAL CORP. AND SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS

(in thousands, except per share data)		naudited) ne 30, 2023	December 31, 2022			
ASSETS						
Current assets:	\$	47,617	\$	45,522		
Cash and cash equivalents Restricted cash	5	47,617	Ф	45,522		
Accounts receivable, net		126,663		83,086		
Costs and estimated earnings in excess of billings on uncompleted contracts		61,905		71,016		
Inventories, net		31,828		26,526		
Prepaid expenses and other current assets		15,634		12,174		
Prepaid income taxes		6,456		1,271		
Total current assets		291,038		240,658		
Property, plant and equipment, net		24,194		20,828		
Right-of-use assets from operating leases		11,530		11,373		
Goodwill		199,736		183,197		
Intangible assets – finite life, net		42,899		35,251		
Intangible assets – indefinite life		9,559		9,508		
Deferred income taxes		816		829		
Deferred charges and other assets		2,846		3,077		
Total assets	\$	582,618	\$	504,721		
	ψ	502,010	Ψ	504,721		
LIABILITIES AND SHAREHOLDERS' EQUITY Current liabilities:						
	¢	1 010	¢	2 570		
Current portion of debt	\$	4,313 116,254	\$	3,579 107,198		
Accounts payable and accrued expenses						
Billings in excess of costs and estimated earnings on uncompleted contracts Notes payable		61,365 2,500		32,716		
		3,788		3,207		
Income taxes payable						
Total current liabilities		188,220		146,700		
Other liabilities		13,611		15,129		
Debt, less current portion		137,322		107,625		
Deferred income tax liability, net		7,991		8,666		
Operating lease liabilities		8,326		8,453		
Total liabilities		355,470		286,573		
Commitments and contingencies						
Shareholders' equity:						
Preferred stock, \$.01 par value; 10,000 shares authorized, none issued		—		_		
Common stock, \$.01 par value; 100,000,000 shares authorized, 34,738,126 and 34,381,668 shares issued and outstanding at June 30, 2023 and						
December 31, 2022, respectively		347		344		
Capital in excess of par value		252,406		250,174		
Accumulated loss		(13,596)		(19,298)		
Accumulated other comprehensive loss		(17,091)		(17,996)		
Total CECO shareholders' equity		222,066		213,224		
Noncontrolling interest		5,082		4,924		
Total shareholders' equity		227,148		218,148		
Total liabilities and shareholders' equity	\$	582,618	\$	504,721		
Total naonities and shareholders equity	Φ	502,010	ψ	004,721		

CECO ENVIRONMENTAL CORP. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF INCOME (unaudited)

	 Three months	June 30,	Six months ended June 30,				
(in thousands, except per share data)	 2023		2022		2023		2022
Net sales	\$ 129,181	\$	105,375	\$	241,744	\$	197,811
Cost of sales	 89,364		73,700		167,034		139,708
Gross profit	39,817		31,675		74,710		58,103
Selling and administrative expenses	28,451		22,988		55,644		41,640
Amortization and earnout expenses	2,273		1,450		4,020		2,900
Acquisition and integration expenses	332		1,491		824		2,540
Executive transition expenses	158		—		158		—
Restructuring expenses	 		_				73
Income from operations	8,603		5,746		14,064		10,950
Other income (expense), net	121		1,936		(453)		1,478
Interest expense	(3,750)		(1,098)		(6,158)		(1,920)
Income before income taxes	4,974		6,584		7,453		10,508
Income tax expense	984		1,860		993		2,972
Net income	3,990		4,724		6,460		7,536
Noncontrolling interest	266		339		759		356
Net income attributable to CECO Environmental Corp.	\$ 3,724	\$	4,385	\$	5,701	\$	7,180
Earnings per share:	 						
Basic	\$ 0.11	\$	0.13	\$	0.17	\$	0.21
Diluted	\$ 0.11	\$	0.13	\$	0.16	\$	0.20
Weighted average number of common shares outstanding:							
Basic	34,619,216		34,873,238		34,531,050		34,961,645
Diluted	35,143,782		35,041,152		35,171,727		35,119,685

CECO ENVIRONMENTAL CORP. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (unaudited)

		30,		
(in thousands)		2023		2022
Cash flows from operating activities:				
Net income	\$	6,460	\$	7,536
Adjustments to reconcile net income to net cash (used in) provided by operating activities:				
Depreciation and amortization		5,650		4,668
Unrealized foreign currency gain		(863)		(5
Fair value adjustment to earnout liabilities		296		
Earnout payments				(1,007
Gain (loss) on sale of property and equipment		78		(7
Debt discount amortization		182		187
Share-based compensation expense		1,967		1,792
Bad debt (recoveries) expense		(23)		441
Inventory reserve expense		551		110
Changes in operating assets and liabilities, net of acquisitions:		(20.404)		(10 500
Accounts receivable		(39,181)		(18,582
Costs and estimated earnings in excess of billings on uncompleted contracts		9,596		597
Inventories		(4,081)		(3,393
Prepaid expense and other current assets		(8,319)		637
Deferred charges and other assets		(306)		2,472
Accounts payable and accrued expenses		3,902		16,538
Billings in excess of costs and estimated earnings on uncompleted contracts		26,005		7,846
Income taxes payable		601		1,266
Other liabilities		(3,126)		(2,405
Net cash (used in) provided by operating activities		(611)		18,691
Cash flows from investing activities:				
Acquisitions of property and equipment		(3,919)		(1,432
Net proceeds from sale of assets				7
Net cash paid for acquisitions		(24,142)		(37,372
Net cash used in investing activities		(28,061)		(38,797
Cash flows from financing activities:				
Borrowings on revolving credit lines		65,300		47,600
Repayments on revolving credit lines		(33,400)		(24,900
Borrowing on long-term debt		—		11,000
Repayments of long-term debt		(1,652)		(1,469
Deferred financing fees paid		—		(130
Deferred consideration paid for acquisitions		(857)		—
Payments on finance leases and financing liability		(450)		(293
Proceeds from employee stock purchase plan and exercise of stock options		1,156		71
Noncontrolling interest distributions		(599)		(900
Common stock repurchase				(4,324
Net cash provided by financing activities		29,498		26,655
Effect of exchange rate changes on cash, cash equivalents and restricted cash		1,141		(3,091
Net increase in cash, cash equivalents and restricted cash		1,967		3,458
Cash, cash equivalents and restricted cash at beginning of period		46,585		31,995
Cash, cash equivalents and restricted cash at end of period	\$	48,552	\$	35,453
Cash paid during the period for:				
Interest	\$	5,380	\$	1,821
Income taxes	\$	7,605	\$	970
income dates	φ	7,003	φ	970

CECO ENVIRONMENTAL CORP. AND SUBSIDIARIES RECONCILIATION OF GAAP TO NON-GAAP MEASURES

	Three months ended June 30,					Six months en	ded J	une 30,
(in millions, except ratios)	2023	3		2022		2023		2022
Operating income as reported in accordance with GAAP	\$	8.6	\$	5.7	\$	14.1	\$	11.0
Operating margin in accordance with GAAP		6.7%		5.4%		5.8%		5.6%
Amortization and earnout expenses		2.3		1.5		4.0		2.9
Acquisition and integration expenses		0.3		1.5		0.8		2.5
Executive transition expenses		0.2				0.2		
Restructuring expenses				—		—		0.1
Non-GAAP operating income	\$	11.4	\$	8.7	\$	19.1	\$	16.5
Non-GAAP operating margin		8.8%		8.3%		7.9%		8.3%

	2023						
φ.		2022		2023		2022	
\$	3.7	\$	4.4	\$	5.7	\$	7.2
	2.3		1.5		4.0		2.9
	0.3		1.5		0.8		2.5
	0.2		_		0.2		_
			_				0.1
	(0.8)		(0.3)		(0.9)		_
	(0.5)		(0.7)		(1.0)		(1.4)
\$	5.2	\$	6.4	\$	8.8	\$	11.3
	1.0		0.9		2.2		1.8
	1.2		0.9		2.0		1.8
	0.7		(1.6)		1.4		(1.5)
	3.8		1.1		6.2		1.9
	1.5		2.6		2.0		4.4
	0.3		0.3		0.8		0.4
\$	13.7	\$	10.6	\$	23.4	\$	20.1
\$	0.11	\$	0.13	\$	0.17	\$	0.21
\$	0.11	\$	0.13	\$	0.16	\$	0.20
\$	0.15	\$	0.18	\$	0.25	\$	0.32
\$	0.15	\$	0.18	\$	0.25	\$	0.32
	\$ \$ \$ \$ \$ \$	2.3 0.3 0.2 (0.5) (0.5) (0.5) (0.5) (0.5) (0.5) (0.5) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7)	2.3 0.3 0.2 (0.8) (0.5) \$ 5.2 \$ 1.0 1.2 0.7 3.8 1.5 0.7 3.8 1.5 3.8 1.5 3.8 1.5 3.8 1.5 3.8 1.5 3.8 3.8 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2	2.3 1.5 0.3 1.5 0.2 0.2 (0.8) (0.3) (0.5) (0.7) \$ 5.2 \$ (0.5) (0.7) \$ 5.2 \$ (0.5) (0.7) \$ 5.2 \$ (0.5) (0.7) \$ 5.2 \$ (0.5) (0.7) \$ \$ 5.2 \$ 6.4 1.0 0.9 \$ 1.2 0.9 \$ 0.9 0.7 (1.6) \$ \$ 3.8 1.1 \$ \$ 3.8 1.1 \$ \$ \$ 0.3 \$ \$ \$ 0.11 \$ \$ \$ 0.11 \$ \$ \$ 0.15 \$ \$	2.3 1.5 0.3 1.5 0.2 0.2 (0.8) (0.3) (0.5) (0.7) \$ 5.2 1.0 0.9 1.2 0.9 0.7 (1.6) 3.8 1.1 1.5 2.6 0.3 0.3 \$ 0.3 \$ 0.3 \$ 0.11 \$ 0.13 \$ 0.11 \$ 0.13 \$ 0.15 \$ 0.18	2.3 1.5 4.0 0.3 1.5 0.8 0.2 0.2 (0.8) (0.3) (0.9) (0.5) (0.7) (1.0) \$ 5.2 \$ 6.4 \$ 8.8 1.0 0.9 2.2 - - - - 1.10 0.9 2.2 - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - <t< td=""><td>2.3 1.5 4.0 0.3 1.5 0.8 0.2 0.2 0.2 (0.8) (0.3) (0.9) (0.5) (0.7) (1.0) \$ 5.2 \$ 6.4 \$ 8.8 \$ 1.0 0.9 2.2 - - - - 1.10 0.9 2.2 - - - - 1.0 0.9 2.2 - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -</td></t<>	2.3 1.5 4.0 0.3 1.5 0.8 0.2 0.2 0.2 (0.8) (0.3) (0.9) (0.5) (0.7) (1.0) \$ 5.2 \$ 6.4 \$ 8.8 \$ 1.0 0.9 2.2 - - - - 1.10 0.9 2.2 - - - - 1.0 0.9 2.2 - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -

	Three months ended June 30,					ne 30,		
(in millions)	2	2023		2022		2023		2022
Net cash provided by (used in) operating activities	\$	11.4	\$	18.9	\$	(0.6)	\$	18.7
Earnout payments (within operating activities)		—		1.0		—		1.0
Acquisitions of property and equipment		(1.4)		(0.8)		(3.9)		(1.4)
Free cash flow	\$	10.0	\$	19.1	\$	(4.5)	\$	18.3

NOTE REGARDING NON-GAAP FINANCIAL MEASURES

CECO is providing certain non-GAAP historical financial measures as presented above as we believe that these figures are helpful in allowing individuals to better assess the ongoing nature of CECO's core operations. A "non-GAAP financial measure" is a numerical measure of a company's historical financial performance that excludes amounts that are included in the most directly comparable measure calculated and presented in accordance with GAAP.

Non-GAAP operating income, non-GAAP net income, non-GAAP operating margin, non-GAAP earnings per basic and diluted share, adjusted EBITDA and free cash flow, as we present them in the financial data included in this press release, have been adjusted to exclude the effects of amortization expenses for acquisition-related intangible assets, contingent retention and earnout expenses, restructuring expenses primarily relating to severance and legal expenses, acquisition and integration expenses which include retention, legal, accounting, banking, and other expenses, foreign currency remeasurement and other nonrecurring or infrequent items and the associated tax benefit of these items. Management believes that these items are not necessarily indicative of the Company's ongoing operations and their exclusion provides individuals with additional information to better compare the Company's results over multiple periods. Management utilizes this information to evaluate its ongoing financial performance. Our financial statements may continue to be affected by items similar to those excluded in the non-GAAP adjustments described above, and exclusion of these items from our non-GAAP financial measures should not be construed as an inference that all such costs are unusual or infrequent.

Non-GAAP operating income, non-GAAP net income, non-GAAP operating margin, non-GAAP earnings per basic and diluted share, adjusted EBITDA and free cash flow are not calculated in accordance with GAAP, and should be considered supplemental to, and not as a substitute for, or superior to, financial measures calculated in accordance with GAAP. Non-GAAP financial measures have limitations in that they do not reflect all of the costs associated with the operations of our business as determined in accordance with GAAP. As a result, you should not consider these measures in isolation or as a substitute for analysis of CECO's results as reported under GAAP. Additionally, CECO cautions investors that non-GAAP financial measures used by the Company may not be comparable to similarly titled measures of other companies.

In accordance with the requirements of Regulation G issued by the Securities and Exchange Commission, non-GAAP operating income, non-GAAP net income, non-GAAP operating margin, non-GAAP earnings per basic and diluted share, adjusted EBITDA and free cash flow stated in the tables above are reconciled to the most directly comparable GAAP financial measures.

Non-GAAP measures presented on a forward-looking basis were not reconciled to the comparable GAAP financial measures because the reconciliation could not be performed without unreasonable efforts. The GAAP measures are not accessible on a forward-looking basis because we are currently unable to predict with a reasonable degree of certainty the type and extent of certain items that would be expected to impact GAAP measures for these periods but would not impact the non-GAAP measures. Such items may include amortization expenses for acquisition-related intangible assets, contingent retention and earnout expenses, restructuring expenses primarily relating to severance and legal expenses, acquisition and integration expenses which include retention, legal, accounting, banking, and other expenses, foreign currency remeasurement and other nonrecurring or infrequent items and the associated tax benefit of these items. The unavailable information could have a significant impact on our GAAP financial results.

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Any statements contained in this Press Release, other than statements of historical fact, including statements about management's beliefs and expectations, are forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934, both as amended, and should be evaluated as such. These statements are made on the basis of management's views and assumptions regarding future events and business performance. We use words such as "believe," "expect," "anticipate," "intends," "estimate," "forecast," "project," "will," "plan," "should" and similar expressions to identify forward-looking statements. Forward-looking statements involve risks and uncertainties that may cause actual results to differ materially from any future results, performance or achievements expressed or implied by such statements. Potential risks and uncertainties, among others, that could cause actual results to differ materially are discussed under "Part I – Item 1A. Risk Factors" of the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2022 and may be included in subsequently filed Quarterly Reports on Form 10-Q, and include, but are not limited to: the sensitivity of our business to economic and financial market conditions generally and economic conditions in our service areas; dependence on fixed price contracts and the risks associated therewith, including actual costs exceeding estimates and method of accounting for revenue; the effect of growth on our infrastructure, resources, and existing sales; the ability to expand operations in both new and existing markets; the potential for contract delay or cancellation as a result of on-going or worsening supply chain challenges; liabilities arising from faulty services or products that could result in significant professional or product liability, warranty, or other claims; changes in or developments with respect to any litigation or investigation; failure to meet timely completion or performance standards that could result in higher cost and reduced profits or, in some cases, losses on projects; the potential for fluctuations in prices for manufactured components and raw materials, including as a result of tariffs and surcharges, and rising energy costs; inflationary pressures relating to rising raw material costs and the cost of labor; the substantial amount of debt incurred in connection with our strategic transactions and our ability to repay or refinance it or incur additional debt in the future; the impact of federal, state or local government regulations; our ability to repurchase shares of our common stock and the amounts and timing of repurchases, if any; our ability to successfully realize the expected benefits of our restructuring program; our ability to successfully integrate acquired businesses and realize the synergies from strategic transactions; the unpredictability and severity of catastrophic events, including cyber security threats, acts of terrorism or outbreak of war or hostilities or public health crises, as well as management's response to any of the aforementioned factors; and our ability to remediate our material weakness, or any other material weakness that we may identify in the future that could result in material misstatements in our financial statements. Many of these risks are beyond management's ability to control or predict. Should one or more of these risks or uncertainties materialize, or should the assumptions prove incorrect, actual results may vary in material aspects from those currently anticipated. Investors are cautioned not to place undue reliance on such forward-looking statements as they speak only to our views as of the date the statement is made. Except as required under the federal securities laws or the rules and regulations of the Securities and Exchange Commission, we undertake no obligation to update or review any forward-looking statements, whether as a result of new information, future events or otherwise.